



### COLORADO

**Department of Public Safety** 

# Agenda

### **Today's Objectives:**

- Discuss how the PACE fits into PBC
- Share Feedback & Ideas for PBC
- Prepare for Next Workshop (Metrics on Oct 8)

Description	Time Allotted
Agenda & Introductions Please Enter your Name & Organization in our Chat	5
Original PBC Plan: Program Quality	5
Activity: Programming, What matters to you?	15
PACE and it's alignment with PBC Plan Review of UI Recommendation	15
Activity: What Standards/Areas would you emphasize	20
Discussion: Composite vs Targeted Measures	25
Activity: Poll - Overall preference Discussion: Innovative Approaches to using PBC Measures	25
Next Steps	5

## Our Shared Vision

#### What is our objective?

PBC is an innovative, transparent & fiscally responsible strategy ensuring local, safe & accountable providers deliver services & support to community corrections clients.

### Why?

The criminal justice system and communities benefit from researched, rehabilitative sentencing options. Local boards and providers serve the diverse clientele with additional OCC support, training and technical assistance resulting in lower recidivism rates.

#### How will we get there?

This program offers the opportunity to listen and collaborate with community correction stakeholders, apply established research and provide clear, concise guidance to increase the quality and quantity of help & supportive programs to our communities.

# Group Agreements



We recommend these ground rules to promote effective collaboration to reach agreement in a diverse group:

- One person speaks at a time
- Stay on mute unless engaging
- Say what you mean, ask questions to promote understanding
- Tough on problems, easy on people
- Use the past only to describe a better future

# Group Agreements Cont.



- Come prepared review materials in advance, gather & share input from your community, stakeholders, colleagues etc.
- Collaborate listen, learn and contribute patiently (be a part of the answer, not the answer)
- Focus stay focused on our scope related to PBC and not conflate other challenges we face in CC
- Public Policy Perspective favor durable, data-supported evidence & logic, over individual stories, anecdotes, or emotional appeals.
- Constructive orientation assume positive intent of other stakeholders

# Project Roadmap

### Plan

### Current State

### Future State

### Execute

- Outline the process and timeline
- Orient leaders & stakeholders to the process
- Plan
   communications
   and release
   message(s)
- Identify interviews, workshop participants and arrange logistics

- Design interview guide
- Present to May Governor's CCA Council
- Research
   evidence-based
   practices, where
   warranted
- Interview stakeholders
- Facilitate 2 2-hour workshops to map current operations (contracts and audits)
- Document current state

- 1 2 hour workshops to develop consensus on Stakeholder engagement method (hopes/concerns, representatives
- 3 2 hour workshops to cover 3 PBC measures & related project scope limits. Discuss & elicit feedback on each topic to share information & prepare for final workshops
  - Risk Informed Outcomes (RIO)
  - Core Security Audit (Core)
  - Program Assessment for Correctional Excellence (PACE)
- 2 hour workshops to synthesize feedback on potential options
  - Metric Details, including cutoff levels
  - Payment models
  - Timeline
- Integrate data & draft plan
  We are here

- Preview the plan with stakeholders (adjust based on feedback)
- Assist with concepts and elements and business requirements to be considered in the RFI.
- Develop RFI creation plan with ownership
- Draft RFI by 12/31

Logistics arranged

Current State summarized

Future State defined

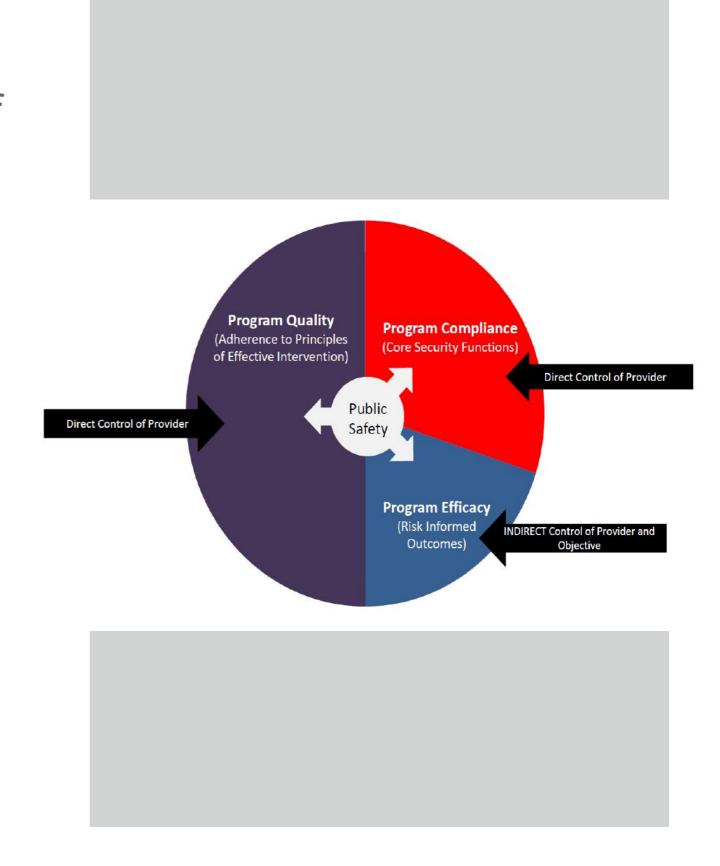
Plan submitted



### The 2015 PBC Plan

Public Safety is comprised of three interdependent domains:

- 1) Compliance with core security functions,
- 2) Adherence to the Principles of Effective Intervention (program quality), and
- 3) Program efficacy using risk-informed outcomes.



## The 2015 PBC Plan

• The Principles of Effective Intervention are those that are most likely to impact outcomes including risk reduction, program success, and post-release recidivism.

### From the plan:

The DCJ should develop an evaluation tool that is an evolution of the current Risk Factor Analysis. This tool should assess a program's adherence to evidence-based principles and practices and should adequately assess program quality and strengths to accept special client populations particularly for very high risk offenders. The *Program Assessment for Correctional Excellence* (PACE) tool should be rooted in best practice principles. The individual metrics themselves would not be scientific; but rather would be developed as a baseline for future study.

# Activity:

# What matters to you?

When thinking about quality programming, what do you think most impacts outcomes?

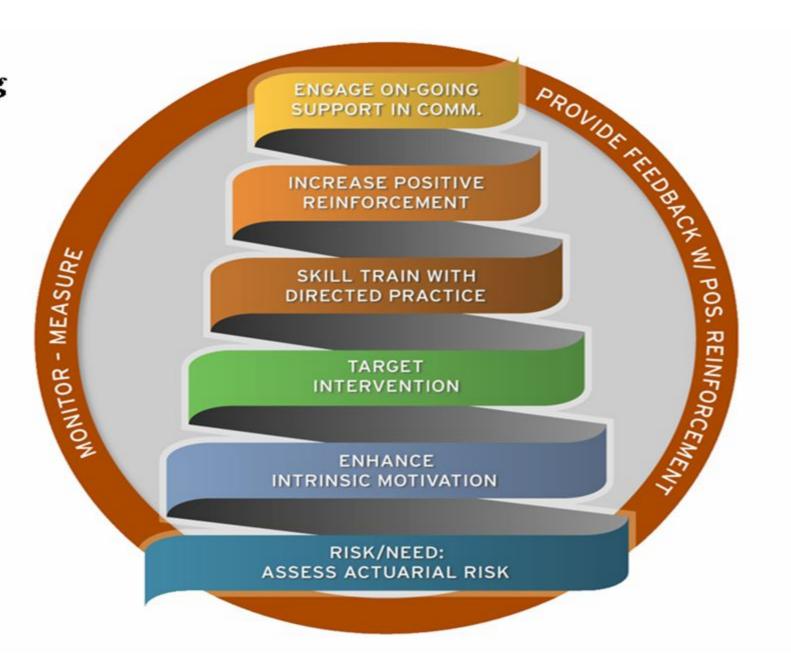
Let's go to our NoteApp Board to share and discuss:

NoteApp - Simple, Collaborative Notetaking | https://noteapp.com



## Current PACE Evaluation

Eight Guiding
Principles
For Risk/
Recidivism
Reduction



## Current PACE Evaluation: Items

/Need (Assess Actuarial Risk)	0-4
SOA-R Assessments are demonstrated to meet fidelity/accuracy measures obtained through a semi-structured interview.	
Using a current, accurate, aggregate profile of the client population, clients are provided normative feedback on their top criminogenic needs, strengths, and other relevant factors.	
Subscale Score	
nce Intrinsic Motivation	0-
Staff use an MI style to mutually identify target behaviors and goals with individual clients.	
IMPACT staff are able to demonstrate Motivational Interviewing (MI) in ways that are conducive for clients to find and express their own motivation to change.	
Program staff and client interactions are genuinely engaging, real and respectful.	
Subscale Score	
et Intervention (Responsivity)	0-
Medium and high risk clients will have case plans that prioritize the central eight criminogenic risk factors in a manner that is consistent with each client's assessment in consideration of correlation to recidivism.	and the second
Case plan action steps related to targeted interventions are individualized and take into consideration identified client responsivity factors	
Interactions among Program staff and clients emphasize criminogenic needs over terms & conditions and rule compliance.	
Client treatment needs identified in the SOA-R or other assessments are matched with appropriate treatment	-
intensity, setting, and dosage referrals and services.	
	Using a current, accurate, aggregate profile of the client population, clients are provided normative feedback on their top criminogenic needs, strengths, and other relevant factors.  Subscale Score Ince Intrinsic Motivation  Staff use an MI style to mutually identify target behaviors and goals with individual clients.  IMPACT staff are able to demonstrate Motivational Interviewing (MI) in ways that are conducive for clients to find and express their own motivation to change.  Program staff and client interactions are genuinely engaging, real and respectful.  Subscale Score  et Intervention (Responsivity)  Medium and high risk clients will have case plans that prioritize the central eight criminogenic risk factors in a manner that is consistent with each client's assessment in consideration of correlation to recidivism.  Case plan action steps related to targeted interventions are individualized and take into consideration identified client responsivity factors.  Interactions among Program staff and clients emphasize criminogenic needs over terms & conditions and rule compliance.



## Current PACE Evaluation: Items

Skill	Train with Directed Practice	0-4
I-1)	IMPACT Staff regularly facilitate skill practice in IMPACT meetings with clients that address the clients' prioritized criminogenic needs.	
1-2)	Cognitive-Behavioral coaching (skill practice) is emphasized throughout in-house programming and interventions.	
l-3)	IMPACT staff clarify their respective roles with clients on a regular basis.	
	Subscale Score	
ncr	ease Positive Reinforcement	0-
-1)	Client progression through program level system is a function of client's demonstrated behavioral progress, stability factors, and is in compliance with case plan	
-2)	Programs adheres to principles and practices that are consistent with contingency management.	
	Program staff regularly focus on and affirm client strengths.	
-3)	1 Togram Stan regularly Todas on and amin'n olient strengths.	l
5-3)	Subscale Score	
		0
Resp	Subscale Score	0
	Subscale Score pond to Violation Behavior with Effective Practices	0
Resp -1) -2)	Subscale Score  pond to Violation Behavior with Effective Practices  When violation behaviors occur, program records indicate response through the regular use of procedural justice.  Program records indicate regular use of individualized behavioral interventions and responses to client serious	0
Resp 1-1) 1-2)	Subscale Score pond to Violation Behavior with Effective Practices  When violation behaviors occur, program records indicate response through the regular use of procedural justice.  Program records indicate regular use of individualized behavioral interventions and responses to client serious behavior trends and/or serious violations (e.g., criminogenic need related or responsivity).	
Resp -1) -2)	Subscale Score pond to Violation Behavior with Effective Practices  When violation behaviors occur, program records indicate response through the regular use of procedural justice.  Program records indicate regular use of individualized behavioral interventions and responses to client serious behavior trends and/or serious violations (e.g., criminogenic need related or responsivity).  Program uses Evidence-Informed Decision Making for program terminations.	
Res <sub>[</sub> -1)	Subscale Score pond to Violation Behavior with Effective Practices  When violation behaviors occur, program records indicate response through the regular use of procedural justice.  Program records indicate regular use of individualized behavioral interventions and responses to client serious behavior trends and/or serious violations (e.g., criminogenic need related or responsivity).  Program uses Evidence-Informed Decision Making for program terminations.	
Res <sub>[</sub> -1)	Subscale Score  pond to Violation Behavior with Effective Practices  When violation behaviors occur, program records indicate response through the regular use of procedural justice.  Program records indicate regular use of individualized behavioral interventions and responses to client serious behavior trends and/or serious violations (e.g., criminogenic need related or responsivity).  Program uses Evidence-Informed Decision Making for program terminations.  Subscale Score	
Res <sub>[</sub> -1) -2) -3)	Subscale Score  pond to Violation Behavior with Effective Practices  When violation behaviors occur, program records indicate response through the regular use of procedural justice.  Program records indicate regular use of individualized behavioral interventions and responses to client serious behavior trends and/or serious violations (e.g., criminogenic need related or responsivity).  Program uses Evidence-Informed Decision Making for program terminations.  Subscale Score  age Ongoing Support in Natural Communities	



## Current PACE Evaluation: Methods

- Tape Recordings
  - Skill Train w/Directed Practice, Motivational Interviewing, Level of Supervision Inventory (LSI Interview), Case Planning, & Behavioral Intervention
- Case File Reviews
- Case Management Observations
- Case Management Interviews
- Line Staff Observations
- Client Surveys
- Pro-social Engagement

## PACE Profile

Program ABC

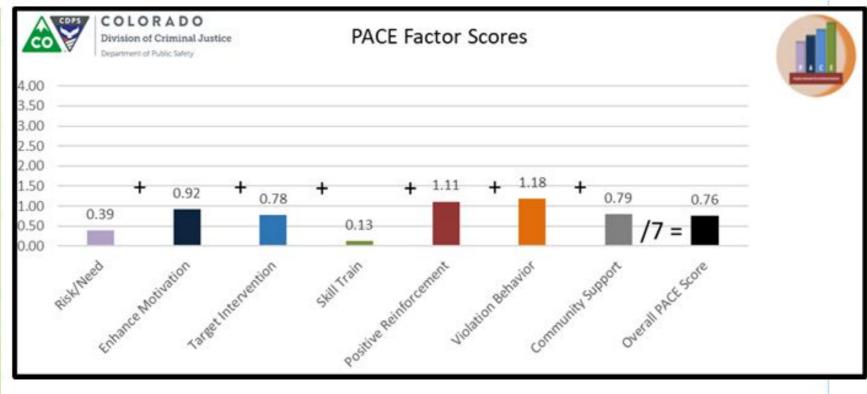
Program ABC

November 2059

### PACE PROFILE

### PACE FACTORS

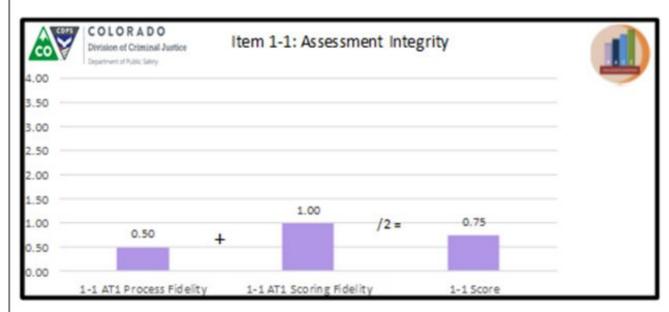
	PACE General Scoring Anchors		
4	Program demonstrates full mastery of current Evidence- Based Practice(s) (EBP)		
3	Program excels at implementa- tion of EBP(s) and demon- strates advanced competency		
2	Program is implementing EBP(s) with an opportunity for improved competency		
1	Program needs to further de- velop implementation of EBP(s)		
0	Program needs to initiate im- plementation of EBP(s)		



## PACE Profile

Page 2 XYZ Program

1-1 SOA-R assessments are demonstrated to meet fidelity/accuracy measures obtained through a semi-structured interview



High scores in Assessment Integrity would be obtained by the following:

#### Process Fidelity

- Partnership: IMPACT staff actively fosters and encourages power sharing in the assessment interaction.
- Empathy: IMPACT staff shows evidence of deep understanding of client's point of view, often encourages
  client to elaborate beyond what is necessary to merely gather assessment information.
- Reflection to Question Ratio: Provides a concise measure of an MI skill. A greater emphasis on reflections
  over questions will gain increased scores in this area.

#### Scoring Fidelity

- Scoring Agreements: IMPACT staff accurately scores all items of the LSI to include if/then and rater box scoring rules.
- Sufficiently Probed Items: IMPACT staff thoroughly explores each item on the LSI using the scoring manual
  to gather all necessary information.

Individual Program Feedback Averages					
	Partnership (0-4)	1.0			
Process Fidelity	Empathy (0-4)	0.50			
	Reflection: Question (0-4)	0.00			
	Scoring Disagreements (0-54)	15			
Scoring Fidelity	Insufficiently Probed Items (0-54)	18			
Final Score	Process Fidelity + Scoring Fidelity / 2				

## Urban Institute - Recommendations

Recommendation to focus on specific measures with in the PACE for a performance cycle

So, what does this mean?

• Select 2-3 standards or areas of the PACE to incentivize for the performance cycle

What does this mean for regulation?

 PBC does not replace the regulatory role of the DCJ. The OCC will still need to conduct audits.

# Activity:

What Standards/Areas would you emphasize?

Whether picking specific standards for incentivizing or using a composite score, some standards could be "weighted"



## Recap Pros and Cons from Core Workshop

## Round Robin Discussion:

• What ideas/thoughts have you had about composite or targeted measures since the last meeting?

Are you feeling the same way about the PACE?

# Activity:

### Poll and Discussion

Poll: What is your overall preference?

- 1. Composite Score
- 2. Specific Measures
- 3. Specific Measures Cumulate until Total Composite
- 4. Combination of Composite Scores and Emphasis of Specific Measures
- 5. Other







### COLORADO

**Department of Public Safety**